

Wakako Hirose

From: Clark, Stuart
Sent: 23 November 2020 06:52
To: Gittus, William
Subject: TJC Objectives

William,

You asked me to confirm your views of the status of The Jockey Club and Jockey Club Racecourses. Apologies for the delay but, as you will appreciate, things are even busier than usual at the moment.

The Jockey Club is governed by Royal Charter. The Jockey Club Members are in effect 'trustees' of The Jockey Club's assets, ensuring the Group acts for the long-term good of British racing at all times, in line with its Royal Charter commitments. Members may not profit from their role, with all profits reinvested into the business and the sport.

The key 'rule' within the Royal Charter is the following:

5. The property and income of the Club shall be applied solely towards the promotion of its objects as set forth in this Our Charter and no portion thereof shall be paid or transferred whether directly or indirectly by way of bonus or dividend or otherwise by way of profit to the members. Provided that nothing herein contained shall prevent the payment of out-of-pocket expenses and in good faith of reasonable remuneration to the Stewards or any of them or to any officers or any servants of the Club or to any member in return for services actually rendered to the Club or the payment of interest at a reasonable and proper rate having regard to the interests of the Club.

AND

3. The objects for which the Club is incorporated shall be generally to act so as to secure the interests of horseracing. The phrase "the interests of horseracing" shall mean those public and private interests which encourage all concerned in horseracing in seeking to ensure that:-

- (i) its conduct is regulated and administered with due efficiency and integrity;
- (ii) its reputation is enhanced and its health and wellbeing sustained in the long term;
- (iii) its profile is raised in the public consciousness as a competitive and compelling spectacle and generally;
- (iv) the facilities available to it are such that its popularity will grow and investment is encouraged;
- (v) bloodstock is bred of an appropriate standard;
- (vi) the horse population in training is maintained at a level and standard adequate to fulfil the reasonable demands of the racing programme;
- (vii) the welfare of the racehorse population is adequately safeguarded; and
- (viii) education and training are offered to people in a manner which will sustain its future.

The Jockey Club members/trustees own 90% of JCRH (JCE owns the other 10%) which is a holding company for TJCs trading companies – JCR, Epsom Hotel and JC Services. Of which JCR is the biggest. These are limited companies, set up to limit liability and for tax efficiency. As JCR is owned 100% by TJC/JCE then there cannot be any leakage to

external 3rd parties. All of the revenue generating assets sit in JCR and JCE, both of which must be run in accordance with TJC objectives. The Members/trustees of TJC, through the Board of Stewards are ultimately responsible for decisions and results and cannot take unduly risky decisions which might jeopardise the assets of TJC, and hence harm British racing.

I hope the above helps.

Stuart

Stuart Clark

Acting Group Finance Director

T:

M:

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